

DEPARTMENT OF HEALTH POLICY, MANAGEMENT, AND EVALUATION - NEWSBYTES -

September/October 2003

Office of the Chair

A New Academic Year

2003-2004 is expected to be an exciting and challenging academic year. We are very pleased to welcome 33 professional Master's students and 46 research based students, and now have 273 students enrolled in our graduate programs, representing a 50% increase over the past four years. Newsbytes highlights several changes to our graduate programs, recent research accomplishments and ongoing education activities. In many of these initiatives we collaborate with other faculties and departments to take advantage of the synergies which exist within the university community, such as the new Health Care Technology and Place Collaborative Doctoral Program (Education) and the Primary Care Assessment Project's intersectoral and international collaboration and dialogue initiatives (Research). The Hospital Report project, Dr. Jack Tu and Dr. Jeffrey Hoch were recognized this summer for outstanding research contributions (Honours and Awards) and Dr. Terrence Sullivan and Dr. Patricia Baranek's book, "First Do No Harm", received a favourable review from prominent US economist, Uwe Rheinhardt (Other Notables). To keep up to date with events and our ongoing accomplishments, check the [New and Notable](#) section of the website frequently.

Welcome to New Faculty Dr. Walter Wodchis

We are also very pleased to welcome Dr. Walter Wodchis to the position of Assistant Professor with teaching responsibilities in the areas of finance and accounting. In 2002, Walter obtained his PhD in Health Services Organization and Management from the University of Michigan where he worked closely with Dr. Jack Wheeler a well known professor of healthcare finance. His area of research aligns well with the work undertaken by HPME faculty on organizational performance and performance measurement. Walter is presently completing a one-year post-doctoral fellow at the Toronto Rehabilitation Institute. He will become a full-time faculty member in July 2004, teaching Finance to the MHSc students in the interim. For more information about Dr. Wodchis, see the Appointments section of NewsBytes.

Research

Update on Primary Care Performance Assessment

The Primary Care Performance Assessment Project involves primary care physicians in the development of evidence-based practice assessment tools, including quality indicators for preventive care, screening and health promotion, management of acute and chronic conditions, and practice organization and management. A complete description of the Project can be found in the May/June 2003 issue of Newsbytes. The research team has been very busy over the summer engaging in research collaboration and knowledge transfer (dissemination) activities, including the preparation of three papers for presentation at four conferences this fall.

Cross-sectoral and International Collaboration and Dialogue

The Primary Care Project Team is involved in ongoing dialogue with a project to promote Cross-sectoral Accountability for Chronic Patients. The project team includes Dr. Georgina Feldberg (Principal Investigator, York University), [Dr. Peter Coyte](#) (Co-Principal Investigator, HPME) and [Dr. Wendy Young](#) (CHSRF/CIHR

Postdoctoral Fellow, HPME). For information about this study, email Dr. Young at wendy.young@utoronto.ca. Both research teams share mutual interests in the areas of coordination of care, particularly information transfer, performance indicators and research transfer by workshop delivery.

Visiting Brazilian physician primary care researchers, Dr. Silvia Takeda and Dr. Luis Ferando Rolim Sampero, met with Primary Care Project researchers [Dr. Yves Talbot](#) (Co-investigator, Department of Family and Community Medicine, Mount Sinai Hospital) and [Dr. Jan Barnsley](#) (Principal Investigator) to discuss possibilities for shared learning. Dr. Takeda and Dr. Sampero have been invited to attend research team meetings to explore the development and use of primary care performance indicators in Brazil. Dr. Talbot is the Program Director of the Department of Family and Community Medicine's [International Programs](#) and has been working in Brazil, in conjunction with its Brazilian partners, since 1994 to strengthen understanding about family health and the role of primary care in securing and maintaining health.

Fall Conference Presentations

Primary Care Performance Indicators: Data Quality and Performance Measurement, by Jan Barnsley (PI), Whitney Berta, Jeff A. Bloom (UHN, Toronto Western Hospital Division and Dept. of Family & Community Medicine), Rhonda Cockerill, Liisa Jaakkimainen (S&WCHSC, ICES and Dept of Family & Community Medicine), Yves Talbot (Mount Sinai Hospital, Dept. of Family & Community Medicine), Eugene Vayda (Professor Emeritus) and Judith MacPhail (Project Coordinator), was accepted at the following conferences:

- **Agency for Healthcare Research and Quality and Academy Health's 5th International Conference on the Scientific Basis of Health Services: Global Evidence for Local Decisions** on September 20, 2003 in Washington DC.
- **Family Medicine 2003 Forum** October 24, 2003 in Calgary AB sponsored by the College of Family Physicians of Canada.
- **The 20th International Conference of the International Society for Quality in Health Care**, Dallas Texas, November 2-5, 2003.

The following papers related to primary care research have been accepted at the **31st North American Primary Care Research Group Annual Meeting**, October 25-28, 2003 in Banff AB.

- Designing a model for collaborative health care delivery: chiropractic services and primary care networks, by Mior Sil A, Barnsley J, Ashbury F, Boon H, Haig R, & Abeygunawardena H.
- Analyzing the role of the project manager in implementing a research study, by Judith MacPhail.

For more information about the Primary Care Performance Assessment Project, please contact Project Manager, [Judith MacPhail](#).

Research and Teaching Profiles

Faculty associated with the Department of Health Policy, Management and Evaluation (HPME) are involved in a broad range of research activities with a variety of organizations. Success of the HPME Knowledge Transfer initiative is dependent on presenting our stakeholders with a unified, clear image of the depth and breadth of Departmental expertise. To promote greater internal awareness of the knowledge developed through HPME, faculty research profiles will be included as a regular feature of this newsletter.

This issue of the HPME newsletter features a research profile for [Dr. Murray Krahn](#).

+ + PROFILE OF THE MONTH + +

Murray Krahn, MD, MSc, FRCPC

Dr. Krahn is an Associate Professor in HPME and the Associate Director of HPME's Clinical Epidemiology and Health Care Research Program. Dr. Krahn's major research interests include the application of decision analytic and clinical economic methods to problems of significance to the health system. Recent projects include development of a clinical policy model for prostate cancer, using administrative data to estimate long-term costs in prostate cancer and estimating the cost effectiveness of universal hepatitis A and C vaccination in Canada.



Education and Work Background

Dr. Krahn completed a Bachelor of Arts in Philosophy at the University of Winnipeg, a medical degree at the University of Manitoba and post-graduate training in Internal Medicine at the University of Toronto, where he also completed his MSc in Clinical Epidemiology. Past work experience includes a General Internal Medicine Fellowship at U of T and a Research Fellowship in Clinical Decision-Making at the New England Medical Center, Tufts University.

Apart from his role with HPME, Dr. Krahn is currently the Research Director of the Division of General Internal Medicine at the University Health Network; Associate Professor in the Department of General Internal Medicine and Clinical Epidemiology, University of Toronto; clinician researcher with the Division of Clinical Decision-Making and Health Care, Toronto General Research Institute, University Health Network; and a member of the clinical team at The Prostate Centre, a multi-disciplinary treatment facility in downtown Toronto.

Dr. Krahn's other professional responsibilities include membership on the CIHR Clinician Scientist Committee, WHO Task Force on Neck Pain and Associated Disorders, Cancer of the Liver Italian Program (CLIP) Data Safety and Monitoring committee, UCLS-Rand Evidence Based Practice Center Decision Analysis Group, and the University of Toronto Medical Journal Faculty Advisory Board. He is a peer reviewer for a numerous journals, including the Annals of Internal Medicine, Journal of the American Medical Association, CMAJ, Medical Decision Making and PharmacoEconomics.

Research Activities

Dr. Krahn is the principle investigator (PI) and co-investigator in a number of studies which examine the application of decision analysis, economic evaluation or utility assessment with respect to a various disorders, such as prostate cancer and hepatitis. Dr. Krahn is currently the PI of the following peer-reviewed studies, funded by CIHR and the National Cancer Institute of Canada:

- Population-based Estimates of Cost and Quality of Life in Prostate Cancer Survivor
- Preference Functions for a Health State Classification System for Prostate
- Development and Validation of a Utility Instrument for Prostate Cancer
- Comparison of Population-weighted Generic Utility Instruments to Direct Utility Assessment in Prostate Cancer Patients
- Using Policy Models to Improve Resource Allocation in Health: Studies in Prostate Cancer and Viral Hepatitis

Dr. Krahn is also involved with the Canadian Space Agency in a study on the cost-effectiveness of a decompression chamber for use in the international space station. One of Dr. Krahn's most controversial papers, [Screening for Prostate Cancer: A Decision Analytic View](#), suggests that screening for prostate cancer may reduce overall health. This article has been widely cited and generated intense media attention.

Teaching and Supervisory Responsibilities

Dr. Krahn teaches and guest lectures in a number of graduate health courses, including, Medical Decision and Cost-Effectiveness Analysis, Cancer Epidemiology and Health Economics I (taught by Dr. Audrey LaPorte). He is course director for Decision Modeling for Clinical Policy and Economic Evaluation (II), and co-director of Medical Decision and Cost-Effectiveness Analysis. He sits on student thesis committees and supervises students at the undergraduate, master's, PhD and post-doctoral level. As the Associate Director of the Clinical Epidemiology and Health Care Research Program, Dr. Krahn is an active member of the program's executive committee, as well as a member and chair, respectively, of the MSc and PhD Admissions Committees.

Future Research

Future research interests include using decision analytic policy models as a central organizing framework for a body of empirical research into health outcomes in prostate cancer and viral hepatitis. In particular, he is interested in developing methods to use administrative data to develop disease specific longitudinal cost models, as well as conducting population-based studies of costs and preference-based health outcomes.

Education

Governing Council Approves Non-Thesis Stream MSc Clinical Epidemiology

On July 23, U of T Governing Council gave final approval under summer authority, to the proposal for a non-thesis stream M.Sc. in Clinical Epidemiology, as approved at SGS Council on May 27, 2003.

The non-thesis MSc degree requires completion of 10 half courses (5 required), and the same high level of academic excellence for admission. The choice of program (non-thesis versus thesis) will be principally determined by the applicant's proposed future direction.

New Collaborative Doctoral Program in Health Care, Technology and Place

JUST LAUNCHED! The Collaborative Doctoral Program in Health Care, Technology and Place (HCTP) was approved by the Ontario Council on Graduate Studies in May 2003. This program is designed to provide transdisciplinary mentorship to students whose research will address the interconnectedness of bodies, technologies, places, and work in contemporary health care. HPME Faculty Member Peter C. Coyte is Co-Director of this Collaborative Program, with Patricia McKeever from the Faculty of Nursing. The Program is unique at U of T in linking departments and disciplines from all divisions at the University. The Collaborative Program operates under the umbrella of the CIHR Strategic Training Program in Health Care, Technology and Place, but does not offer scholarships. For more information visit: www.hctp.utoronto.ca.

MSc/PhD Seminar Series, Fall 2003

All faculty and students are welcome to attend this Fall's MSc/PhD Seminar Series. This year's line-up includes a wide variety of influential speakers presenting on topical issues across the spectrum of health policy, management and evaluation. Please mark the following dates in your calendar. We look forward to seeing you there. The Seminar Series Schedule can also be viewed at the HPME Website at www.utoronto.ca/hpme/seminar_fall03.htm.

When: Wednesday 9-10:30 a.m.
Where: Room 3283 Medical Sciences Bldg.

| Date | Presenter | Topic |
|----------|---------------------|---|
| Sept. 17 | Gillian Hawker | Student Funding Policy/How to apply successfully to CIHR |
| Oct. 1 | Waseem Sharieff | What Economic Gains/Losses are expected if micronutrients containing iron, zinc and probiotic are administered to Pakistani Infants Living in Slum Areas? |
| Oct. 15 | Paula Goering | Implementing Best Practice Vocational Programs in Mental Health: System Issues |
| Oct. 29 | Brian Feldman | Developing an Evidence Base for Rare Diseases |
| Nov. 12 | Raisa Deber | Straddling the Boundary Between Public and Private: Rehabilitation in Ontario's Health Care System |
| Nov. 26 | Dominic Fernandes | Simulating Multiple Emergency Departments to Better Understand Crowding |
| Dec. 10 | George Tolomiczenko | Facilitating Research in a Community Hospital Setting |

Health Law and Policy Seminar Series 2003-2004

The Department of HPME and the Faculty of Law's Health Law and Society Group jointly organize the Health Law and Policy Seminar Series. These stimulating sessions are presented by local, national and international experts. All sessions are held at 84 Queen's Park, Falconer Hall Solarium, and a light lunch is provided. The complete seminar schedule is now available online, at <http://www.law.utoronto.ca/healthlaw>, or contact the event coordinator, Nadia Gulezko, for more information (416-978-6767; n.gulezko@utoronto.ca).

New Graduate Appeals Guidelines

As of July 1, 2003, the new graduate appeals policies and practices are in effect. These guidelines have been informed by more than a year of consultation with graduate chairs, graduate coordinators, executive committees and the Graduate Students' Union. Revisions have been made in three areas: 1) the general graduate appeals policy and procedures; 2) a modification of timelines to the Graduate Academic Appeals Board (GAAB) terms of

reference; and 3) the development of detailed departmental guidelines regarding the Graduate Department Academic Appeals Committee (GDAAC).

A synopsis of the appeals process is included below. However, full copies of the revised general appeals policy and procedures can be found in the [General Regulations of the 2003/2004 SGS Calendar](#).

The proposed revisions are intended to add clarity on details and sharpen the timelines, which have been quite lengthy. The new appeals policy continues to be a four-step process:

1. Informal: Informal consultation between student and instructor followed, if necessary, by a consultation between student and graduate coordinator. The SGS Associate Dean may be consulted and will act as informal mediator to resolve dispute.
2. Department-Level Appeal: Student files formal appeal to the Graduate Department Academic Appeals Committee (GDAAC). Students must complete a [Notice of Appeal](#) (Acrobat PDF).

+ + + **Most appeals expected to be resolved by Step 2** + + +

3. SGS-Level Appeal: Student appeals the department decision made by the GDAAC by filing a Notice of Appeal (available from secretary) to the [SGS Graduate Academic Appeals Board](#) (GAAB).
4. Governing Council Appeal: Student files a [Notice of Appeal](#) (Acrobat PDF) with the [Governing Council's Academic Appeals Committee](#), in accordance with its guidelines and procedures.

The appeals process must be followed for all disputes except appeals related to failure of a final Ph.D. oral examination or related to termination of registration in a program. These appeals begin at Step 3 of the appeals process.

Any graduate student affected by an academic decision has a right to appeal that decision. If you have any questions about the appeals procedures, please contact Ms. Jane Alderdice, SGS Policy and Program Coordinator (946-3102; jane.alderdice@utoronto.ca).

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The above information about Academic Appeals can also be found
on the HPME website under Student Info.

Honours and Awards

Hospital Reports Recognized by National Public Administration Body

Congratulations to the partners involved with the Hospital Report initiative for being named as a finalist in the [Institute of Public Administration of Canada \(IPAC\) Award for Innovative Management](#). The award recognizes organizational achievement in the public sector, with a focus this year on Knowledge Management. The Hospital Report submission was one of eight finalists from 92 submissions across Canada. A plaque honouring the achievement was awarded to the partners involved with Hospital Report at the IPAC annual conference on August 27, 2003, at the Royal York Hotel, Toronto.

The Hospital Report partners fared well as the submission and related defense proved that Hospital Reports are innovative, relevant to knowledge management practices and theories, significant in value and an effective contributor to change. Thanks go out to those individuals who represented the partnership before the IPAC jury. The team included Brian Lemon, Hospital Report Strategic Advisory Committee Chair; Marilyn Bruner, St. Joseph's Health Centre; Jack Bingham, Canadian Institute for Health Information (CIHI); Adalsteinn Brown, Hospital Report Research Collaborative at the University of Toronto; and Ann Marie Strapp, Ministry of Health and Long-Term Care (MOHLTC).

The Institute of Public Administration of Canada is a leading Canadian organization concerned with the theory and practice of public management, with 17 regional groups across the country providing networks and forums regionally, nationally and internationally.

Jack Tu Selected as the 2003/04 Canadian Harkness Associate

[Jack Tu](#), HPME Associate Professor, has been selected as the [2003/04 Canadian Harkness Associate](#).

Harkness International Health Policy Fellowships provide an opportunity for promising researchers and practitioners from Australia, New Zealand, and the United Kingdom to conduct a study in the United States that is relevant to health care policy and practice in both the US and the fellows' home country. Canadians are not eligible to apply to be Harkness fellows, but the foundation has struck an agreement with the [Commonwealth Fund](#), to include two Canadians in the program each year as Harkness 'associates'. The associates participate in the exclusive colloquia planned for the fellows, but they are not expected to conduct a research project.

Dr. Tu has a background in medicine (MD from the University of Western Ontario), science (MSc in clinical epidemiology from the University of Toronto), and health policy (PhD in health policy from Harvard University). His key research interests include quality of care for acute myocardial infarction/congestive heart failure patients; risk assessment in cardiac surgery; effectiveness of congestive heart failure guidelines in Ontario; and international comparisons of healthcare systems.

Jeffrey S. Hoch Receives 2003 ISPOR Research Excellence Award for Methodology Excellence



[Dr. Hoch](#), Assistant Professor in the Department of Epidemiology and Biostatistics, at the University of Western Ontario, and Adjunct Faculty in HPME, was the 2003 recipient of the [International Society for Pharmacoeconomics and Outcomes Research](#) (ISPOR) Research Excellence Award for Methodology Excellence. Dr. Hoch is currently pursuing research on economic evaluation and statistical methodology as well as applied health economics, with special interests in mental health and home care. He teaches the HPME Health Economics course with [Dr. Carolyn Dewa](#) and is a member of the [Toronto Health Economics](#) (THE) Network.

CIHR Operating Grants

In the [CIHR June 2003 Competition](#), the University of Toronto and affiliated research institutes captured \$33.1M of grant funding. Of the 264 grants submitted, 78 were approved - representing a 30% success rate. The national success rate was 29%. The following faculty received grants in this competition:

***names in bold type are associated with HPME as core faculty, and cross-appointed and status-only members*

Austin, PC (PI), Alter, DA, **Naylor, CD**, Stukel, TA, & **Tu, JV**. Improving The Accuracy Of Health Care 'Report Cards': The Case Of Acute Myocardial Infarction. \$48,680 (operating).

Dick, PT (PI), **Guerriere, DN**, Guttman, A, **To, T**, & **Whyte, HE**. An Outcome Indicator For Morbidity In Medically Vulnerable Infants. \$72,325 (operating).

Eysenbach, G (PI), **Jadad, AR**, Koo, M, & Skinner, HA. Development Of The SUSHI-Q Instrument: Standardized Usability And Satisfaction With Health Information Questionnaire. \$85,140 (operating).

Fook, C (PI), **Baranek, P**, Black, C, McGrail, K & Maslove, L. Population Based Health and Health Services Data in Canada: Current Status and Future Health Research Potential. \$224,762 (operating).

Fortin, PR (PI), Kassis, J (PI), Rauch, J (PI), Crowther, MA, Joseph, L, Laskin, CA, Pineau, CA & Yeo, EL. The Role Of Thrombophilic Factors In Persons With Systemic Lupus Erythematosus. \$130,145 (operating) \$15,729 (equipment).

Keshavjee, S (PI). Toronto General Hospital Gene Therapeutic Strategies For Transplant Related Lung Injury. \$130,858 (operating)

Laporte, A (PI), **Deber, R** (PI), **Baumann, A** & **O'Brien-Pallas, LL**. Where Do Nurses Work? Work Setting And Work Choice. \$43,987 (operating) \$2,300 (equipment).

Lawrence, HP (PI) & **Laporte, A**. Fluoride Varnish In The Prevention Of Dental Caries In Aboriginal And Non-Aboriginal Children. \$190,485 (operating).

Lin, E (PI), Andrews, DF, **Dewa, C** & Rhodes, AE. Data Linkage Using Probabilistic Population Estimation: Implications For Mental Health And Addictions Services Research . \$51,992 (operating) \$2,500 (equipment).

McGillis Hall, LM (PI), Doran, DM, **Pink, GH**, Pringle, D & Streiner, DL. Nurse Staffing Models, Resident Outcomes And System Cost Outcomes In Long-Term Care. \$120,675 (operating) \$11,000 (equipment).

Myers, T (PI), Worthington, CA (PI), **Cockerill, R**, & Nixon, SA. Rehabilitation Services For People Living With HIV/AIDS: A National Survey Of Selected Health Care Provider Groups. \$111,375 (operating) \$4,706 (equipment).

Myers, T (PI), Burchell, AN, Calzavara, L, Remis, RS & Swantee, C. Hepatitis C (HCV) infection and co-infection with HIV in an Ontario-wide sample of gay and bisexual men: Prevalence, geographic patterns and associations with sexual and drug using risk behaviours. \$116,792 (operating)

Tierney, M (PI), Charles, J, Cott, CA, **Jaglal, SB**, Lee, JS, **Naglie, G**, Oandasan, IF & **Szalai, JP**. Further Development And Validation Of Prospective Risk Factor Models For Harm In Cognitively Impaired Older People Who Live Alone. \$146,770 (operating).

Young, NL (PI), Boydell, KM, Fehlings, DL, Law, MC, McCormick, AM, Mukherjee, S, Rumney, PG, Wedge, J & William, JI. What Is The Health And Quality Of Life For "Graduates" From Children's Rehabilitation Centres? Are There Characteristic Patterns Or Predictors? \$132,906 (operating) \$5,300 (equipment).

Appointments

Welcome to New Faculty Walter Wodchis

Dr. Wodchis joins the department as full-time Assistant Professor, effective July 2004. In the interim, he will be completing a one-year CIHR post-doctoral fellowship at the Toronto Rehabilitation Institute and teaching Finance to MHS students in HPME. He has been actively involved in the department as a tutor in the Canada Health System Course in the MHS Program since 2002.

Dr. Wodchis completed his PhD in Health Services Organization and Policy at the University of Michigan, following a Masters of Arts in Economics (University of Michigan), a Masters of Arts in Gerontology (University of Waterloo) and a Bachelor of Mathematics, specializing in Actuarial Science, (University of Waterloo). His dissertation, entitled "*The Effect of Government Payment Methods on Nursing Home Rehabilitation Treatment and Resident Discharge Outcomes*", built on his experience in finance, gerontology and health services research. His areas of expertise include healthcare financing, benchmarking, utilization and cost analyses, and outcomes research in the long-term care sector.

Apart from his role with HPME, Dr. Wodchis is a Scientist with the Toronto Rehabilitation Institute and Adjunct Scientist with the Institute for Clinical Evaluative Sciences (ICES). His post-doctoral fellowship will explore the relationship between quality and financial performance.

Students

2003-2004 Health Care, Technology and Place Doctoral Fellowships

Meredith Lilly, a doctoral student of HPME, was one of six doctoral and two post-doctoral fellows awarded a Health Care, Technology, and Place (HCTP) fellowship for the year 2003/04. Her proposed thesis is entitled: Impact of Unpaid Caregiving by Family Members of Homecare Recipients on Their Labour Force Participation. Health Care, Technology, and Place is a strategic research and training initiative based at the University of Toronto, funded through a Strategic Alliance with The Change Foundation and by the Institute of Health Services and Policy Research, the Institute of Gender and Health, and the Knowledge Translation Secretariat at the Canadian Institutes of Health Research. Applications for September 2004 are due March 2004. See website for details: www.hctp.utoronto.ca.

How Not to Plagiarize

The University of Toronto's [Writing Support](#) website provides a wide range of writing information and links to writing resources, courses and centers. Their handout, [How Not To Plagiarize](#), provides a useful overview on how to document sources and acknowledge the ideas you have encountered, while establishing your thinking to the reading you have done. They provide answers to some common questions students may have:

- If I put the ideas into my own words, do I still have to clog up my pages with all those names and numbers?
- But I didn't know anything about the subject until I started this paper. Do I have to give an acknowledgement for every point I make?
- How can I tell what's my own idea and what has come from somebody else?

In addition, they provide an overview of [Standard Documentation Formats](#), including how to cite electronic sources, such as the Internet and email communications, according to MLA and APA.

Alumni

Education Day Event - September 19, 2003

What annual event has withstood rescheduling due to SARS, is immune to blackouts and thrives in hurricane-like rain and wind?

This year's Education Day!

Despite the remnants of hurricane Isabel - an uninvited guest - this year proved to be another successful Education Day. The speakers for this year's event, focusing on the theme of accountability, highlighted the importance of transparency and integrity in demonstrating accountability from a variety of perspectives.

Dr. James Young, Commissioner of Public Safety & Security; Chief Coroner for the Province of Ontario; and Assistant Deputy Minister, Public Safety Division, Ministry of Public Safety and Security, provided the keynote address entitled, SARS: Accountability on Public Display. Attendees also heard about accountability from another provincial perspective provided by Erik Peters, Provincial Auditor for Ontario. Examples of how accountability frameworks are being incorporated into national and local organizations were provided by Ian Mumford, Executive Vice President of Canadian Blood Services and Anne Wotjak, Director of Quality and Strategic Initiatives of the Toronto CCAC. Lastly, John Gray, Senior Writer for Canadian Business Magazine provided a non-healthcare perspective on accountability and board governance. The Society was also fortunate to have Louise Lemieux-Charles, chair of the department in HPME as moderator for the day who highlighted key issues and raised important questions for us to consider.





This day could not have been a success without the significant efforts of the planning committee: Feria Bacchus, Rob Crawford, Cheryl Harrison, Paula Marsden, Lisa Newman, Wendy Pinder.

Thank you to all those who attended Education Day and made this year's event another success. We look forward to seeing you again next year!

Charissa Levy
Chair, Planning Committee

Annual Dinner Meeting - Monday, November 3, 2003

The Society of Graduates, Department of Health Policy Management and Evaluation is holding its Annual Dinner Meeting on Monday, November 3, 2003 at the Holiday Inn on King Street. Faculty, graduates and guests are invited to attend an evening of renewing acquaintances and networking. A special guest speaker will be featured as part of the evening's agenda, including honouring the 25-year Silver Anniversary Class of 1978.

At the annual dinner each year, the contributions of graduates are recognized through the presentation of the Leadership Award and Graduate Literary Award. Both awards consist of a cheque for \$1,000. plus certificate. Nominations for the Leadership Award and Graduate Literary Award are now being accepted. The criteria and nomination forms for both these awards are available on line at http://www.utoronto.ca/hpme/alumni/alumni_5.htm

The deadline for application is Friday October 10, 2003.

HPME Alumni Awarded Queen's Medal

Esta Wall (Class of 1973) was awarded the Commemorative Medal for the golden Jubilee of Her Majesty Queen Elizabeth II. The medal was awarded to Canadians who have made a significant contribution to their fellow citizens, their community or to Canada.

Other Notables

New Health Care Settings and Canadians Chair Website Unveiled

[Dr. Peter Coyte](#)'s new website for the CHSRF/CIHR Health Services Chair in Health Care Settings and Canadians was unveiled in August. The site provides information about the research, training, and linkage & exchange activities that are undertaken through the Chair's program. Trainees associated with Coyte's Chair receive mentorship in research, knowledge translation, and relationship building with decision-makers. They serve on the editorial board of "Home and Community Care Highlights", enjoy secondment opportunities with home care provider agencies, and participate in educational activities in the CIHR Program in [Health Care, Technology, and Place](#) (HCTP). Visit the new site at: www.hcerc.utoronto.ca.

Health Care Technologies and Place (HCTP) Seminar Series and Workshops

The [HCTP Monthly Seminar Series](#) provides a monthly forum for Fellows and Faculty to present research-in-progress to an attentive, interdisciplinary audience. All are welcome. The first seminar will be held on October 24 from 2pm to 4pm in Cody Hall, Faculty of Nursing. Caroline Fusco, HCTP Post-Doctoral Fellow, will present "Adolescent Girls and the Reproduction of Healthy Living Spaces and Sites: Analysing Institutional Spaces for Active Living."

Health Care Technologies and Place is hosting an Interdisciplinary Capacity Enhancement Proposal Development Workshop on October 1, 2003. HCTP Faculty and friends are invited to participate. For more information, visit: www.hctp.utoronto.ca.

"First Do No Harm" Reviewed by Prominent US Health Economist Uwe Reinhardt

In May 2002, [Dr. Terrence Sullivan](#), HPME Associate Professor, and Patricia Baranek, HPME Adjunct Faculty released their book "First Do No Harm: Making Sense of Canadian Health Reform". Described in the Globe and Mail as a "primer on health care reform", First Do No Harm discusses the sustainability of the Canada's Medicare System and makes recommendations for change. In an essay entitled "[Resisting U.S. Social Ethics](#)", prominent US health economist Uwe E. Reinhardt's review of Sullivan and Baranek's book appears in the July/August 2003 issue of Health Affairs.

According to Reinhardt, discontent with healthcare systems found across nations, due to the rising costs of care and rising expectations of immediate access to sophisticated technology and care, has led to attacks on the principle of social solidarity underlying modern health systems. Those who can afford to buy their way to the front of the line wish to do so without subsidizing those who can't. End result, if successful: a multitier healthcare system. Reinhardt views Sullivan and Baranek's book as an affirmation of traditional Canadian values, in contrast to those enacted within the American healthcare system. "A subtext in Terrence Sullivan and Patricia Baranek's fascinating little book...is that the almost decade-old debate on health system reform in Canada, at its core, is really a struggle over this proposed new deal. The authors firmly come down on one side of the issue: They prefer the traditional deal."

Uwe Reinhardt is the James Madison Professor of Political Economy at the Woodrow Wilson School, Princeton University, in Princeton, New Jersey.

Peace-building in the Middle East: Canada International Scientific Exchange Program

The [Canada International Scientific Exchange Program](#) (CISEPO) is a charitable non-governmental organization (NGO) based at Mount Sinai Hospital and the University of Toronto. Headed by Dr. Arnold Noyek, its mandate is to contribute to peace-building in the Middle East by involving Canadian, Israeli, Jordanian and Palestinian academics and researchers in joint health care initiatives which span frontiers. CISEPO's lead program is the Middle East Association for Managing Hearing Loss (MEHA) ([Acrobat PDF](#)); His Royal Highness, Prince Firas bin Raad of the Royal Court of Jordan is MEHA's patron. To date, more than 11,000 Arab and Israeli newborns have been tested for hearing loss; over 200 Canadian hearing aids have been distributed to deaf, newly diagnosed, poor and needy infants; and hundreds of children across borders have been supported in their habilitation with hearing aids, auditory therapy, and family and professional education.

[Paul Williams](#), Associate Professor in the Department of Health Policy, Management and Evaluation, and Health Policy Consultant to CISEPO, has been an active participant in two recent CISEPO missions to the Middle East, including one in late June of this year. Demonstrating that even in very difficult times, Canadian academics can help to build crucial bridges across borders, this latest mission culminated in a joint planning meeting held in Ber Sheva, Israel, which included Canadian members of the CISEPO team (Arnold Noyek, Pearl Bader, Catherine Chalin, Ian Clark, Janet Lum and Harvey Skinner); Deans of all four Israeli medical schools (Tel Aviv University, The Hebrew University of Jerusalem, the Technion and Ben Gurion University of the Negev); the Dean of Medicine of the Jordan University of Science and Technology and senior officers of the Royal Medical Services of Jordan; and representatives of two leading Palestinian universities including the medical Dean of Al Quds University and researchers from Bethlehem University.

Building on a CIHR, [Global Health Research Pilot Project Grant](#) led by Dr. Harvey Skinner, Paul will lead the development of a new initiative involving Canadian, Israeli, Jordanian and Palestinian researchers which will examine variations in infant hearing screening and follow-up related to differences in health system capacity, and to cultural and gender differences. In addition to its direct relevance to health care in the Middle East, this research promises to provide important insights for Ontario which has recently established its own program of screening newborns for hearing loss.

Paul looks forward to continuing to contribute to CISEPO's ongoing research and peace-building activities.