Course Outline

RSM 491H1S
Globalization and Capital Markets: Political Economy and Investment Strategy
Winter 2017
Course Meets: Tuesday/ 7-9pm / WO25

Instructor: John-Christian Bourque, Jim de Wilde (Off Campus),
E-Mail: jbouque@kpmg.ca, jdewilde@ca.inter.net, c.dzierbicki@gmail.com
Webpage: http://portal.utoronto.ca
Office Hours: By Appointment
Teaching Assistant: Claudia Dzierbicki

Course Scope and Mission

The course exposes commerce students to the intersection of issues of global political economy and investment strategies as the current global economic realignment takes place. We concentrate on Toronto’s place and role in global capital markets and examine how geopolitical and geo-economic forces effect global capital as well as emerged or emerging markets. The course equips students to understand and explore political trends and how they impact and form capital markets. Topical issues drive much of the course agenda as the course seeks to apply methodologies in real time.

An important component of the course is interaction with top investment, business, and political professionals who have insights on key developments in capital markets or important geographies. Representatives from Onex, Canaccord, CPPIB, KPMG Infrastructure, the Government of Turkey, and others have been our guest in the past.

The course will bring in guests so individual classes may change.

Course Prerequisites
RSM332H

Required Readings
Readings will be electronically distributed prior to class.

Evaluation and Grades
Grades are a measure of the performance of a student in individual courses. Each student shall be judged on the basis of how well he or she has command of the course materials.

<table>
<thead>
<tr>
<th>Work</th>
<th>Due Date</th>
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<tbody>
<tr>
<td>Class Participation/Attendance</td>
<td>25%</td>
</tr>
<tr>
<td>Memorandum I</td>
<td>20%</td>
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<tr>
<td>Memorandum II</td>
<td>20%</td>
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<tr>
<td>Group Project</td>
<td>35%</td>
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COURSE FORMAT AND EXPECTATIONS

To Use Turnitin.com:
Normally students will be required to submit their course essays to Turnitin.com for a review of textual similarity and detection of possible plagiarism. In doing so, students will allow their essays to be included as source documents in the Turnitin.com reference database, where they will be used solely for the purpose of detecting plagiarism. The terms that apply to the university’s use of the Turnitin.com service are described on the Turnitin.com website.

For Written Assignments:
Please note that clear, concise, and correct writing will be considered in the evaluation of all assignments. That is, you may lose points for writing that impedes communication: poor organization, weak paragraph development, excessive wordiness, hard-to-follow sentence structure, spelling mistakes and grammatical errors. Students who require additional support and/or tutoring with respect to their writing skills are encouraged to visit the Academic Success Centre (www.asc.utoronto.ca) or one of the College Writing Centres (www.writing.utoronto.ca/writing-centres). These centres are teaching facilities – not editing services, where trained staff can assist students in developing their academic writing skills. There is no charge for the instruction and support.

For Group Work:
The group project requires students to work in teams of 5.

Learning to work together in teams is an important aspect of your education and preparation for your future careers. That said, project-based teamwork is often new to students; to work well in teams, it helps to follow a set of core expectations to best succeed at your team projects.

1. Read the document entitled, “Working in Teams: Guidelines for Rotman Commerce Students” which is available on the RC portal under the Academic Services tab.

2. When working in a team, Rotman Commerce students are expected to:
   - Treat other members with courtesy and respect;
   - Honour the ground rules established by the team;
   - Contribute substantially and proportionally to the final project;
   - Ensure enough familiarity with the entire contents of the group project/assignment so as to be able to sign off on it as original work;
   - Meet the project timeline as established by the team.

3. Resolving conflicts:
Conflicts are part of the team’s process of learning how to work together. When handled well, it can generate creativity and bring multiple perspectives to the solution.

Student teams are expected to work through their misunderstandings as soon as they arise (and prior to submission of the final project). When teams are unable to arrive at a solution that works for all members, the team must meet with the Rotman Commerce Team Coach** as soon as possible. The Coach will listen to the team and help develop options for improving the team process. All members of the project team must commit to, and, utilize their action plans.

**For an appointment with a Rotman Commerce Team Coach, please contact Nouman Ashraf at nouman.ashraf@rotman.utoronto.ca Nouman is highly skilled at facilitating team dynamics and
collaboration. Note that the Team Coach’s role is to provide guidance, support and advice on team matters – not to formally evaluate or assess teamwork for academic purposes.

**Weekly Schedule**

*Subject to change

<table>
<thead>
<tr>
<th>Session</th>
<th>Date</th>
<th>Topic</th>
<th>Readings</th>
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</thead>
<tbody>
<tr>
<td>1</td>
<td>Jan 10</td>
<td>INTRODUCTORY CLASS Jim De Wilde and JC Bourque Trends and Things to Read</td>
<td>To be assigned electronically</td>
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<tr>
<td>2</td>
<td>Jan 17</td>
<td>Reading Week The New Emerging Market Reality: Turkey Case Study and Lessons for Understanding the Global Economic Realignment JC Bourque (KPMG Deal Advisory and Global Infrastructure)</td>
<td>To be assigned electronically</td>
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<tr>
<td>3</td>
<td>Jan 24</td>
<td>The Changing Dynamics of Private Equity David Armstrong, Director of Private Equity, Onex</td>
<td>To be assigned electronically</td>
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<tr>
<td>4</td>
<td>Jan 31</td>
<td>The Prime Minister’s Office and Investment Banking Phil Evershed (former head Global Head Investment Banking Canaccord Financial and Principle Oxford Park Group)</td>
<td>To be assigned electronically</td>
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<tr>
<td>5</td>
<td>Feb 7</td>
<td>Toronto as a Global Centre of Capital Janet Ecker (CEO the Toronto Financial Services Alliance)</td>
<td>To be assigned electronically</td>
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<td>6</td>
<td>Feb 14</td>
<td>Foreign Policy and Global Investment* Hon. John Baird (Bennett Jones)</td>
<td>To be assigned electronically</td>
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<tr>
<td>7</td>
<td>Feb 21</td>
<td>Reading Week</td>
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<td>8</td>
<td>Feb 28</td>
<td>Maxime Aucoin, Senior Vice-President, Total Portfolio at CDPQ. CDPQ’s Global investment strategy.</td>
<td>To be assigned electronically</td>
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<td>9</td>
<td>March 7</td>
<td>Unwritten Rules of Inbound International Capital* Stanley Hartt (Council Norton Rose)</td>
<td>To be assigned electronically</td>
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<tr>
<td>10</td>
<td>March 14</td>
<td>China: Historical and New Investment Paradigms* Alison Nankivell (Vice President, Co-investments and Government Initiatives at BDC Capital)</td>
<td>To be assigned electronically</td>
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<tr>
<td>11</td>
<td>March 21</td>
<td>Class Presentations</td>
<td>To be assigned electronically</td>
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<tr>
<td>12</td>
<td>March 28</td>
<td>Class Presentations</td>
<td>To be assigned electronically</td>
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<tr>
<td>13</td>
<td>April 4</td>
<td>Recap/Bourque and de Wilde</td>
<td>To be assigned electronically</td>
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POLICY AND PROCEDURE

Missed Tests and Assignments (including midterm examinations)
Students who miss a test or assignment for reasons entirely beyond their control (e.g. illness) may submit a request for special consideration. Provided that notification and documentation are provided in a timely manner, and that the request is subsequently approved, no academic penalty will be applied.

In such cases, students must notify Rotman Commerce on the date of the missed test (or due date in the case of course work) and submit supporting documentation (e.g. a medical certificate) to the Rotman Commerce Program Office within one week of the originally scheduled test or due date. Students who do not provide Rotman Commerce or the instructor with appropriate or sufficient supporting documentation will be given a grade of 0 (zero).

Note that the physician’s report must establish that the patient was examined and diagnosed at the time of illness, not after the fact. The Faculty will not accept a statement that merely confirms a later report of illness made by the student to a physician.

Make-up assignments will be formulated at the discretion of the instructor.

Late Assignments

All assignments are due at the beginning of class on the date specified in the course outline. Late submissions will normally be penalized by 10% if the assignment is not received on the specified date, at the specified time. A further penalty of 10% will be applied to each subsequent day.

Students who, for reasons beyond their control, are unable to submit an assignment by its deadline must obtain approval from the instructor for an extension. Supporting documentation will be required as per the policy on missed tests and assignments.

Accessibility Needs

The University of Toronto is committed to accessibility. If you require accommodations for a disability, or have any accessibility concerns about the course, the classroom or course materials, please contact Accessibility Services as soon as possible: accessibility.services@utoronto.ca or http://www.accessibility.utoronto.ca/.

Academic Integrity

Academic Integrity is a fundamental value essential to the pursuit of learning and scholarships at the University of Toronto. Participating honestly, respectively, responsibly, and fairly in this academic community ensures that the UofT degree that you earn will continue to be valued and respected as a true signifier of a student's individual work and academic achievement. As a result, the University treats cases of academic misconduct very seriously.

The University of Toronto’s Code of Behaviour on Academic Matters http://www.governingcouncil.utoronto.ca/policies/behaveac.htm outlines the behaviours that constitute academic misconduct, the process for addressing academic offences, and the penalties that may be imposed. You are expected to be familiar with the contents of this document. Potential offences include, but are not limited to:

In papers and assignments:
- Using someone else’s ideas or words without appropriate acknowledgement.
• Submitting your own work in more than one course without the permission of the instructor.
• Making up sources or facts.
• Obtaining or providing unauthorized assistance on any assignment (this includes collaborating with others on assignments that are supposed to be completed individually).

On test and exams:
• Using or possessing any unauthorized aid, including a cell phone.
• Looking at someone else's answers.
• Misrepresenting your identity.
• Submitting an altered test for re-grading.

Misrepresentation:
• Falsifying institutional documents or grades.
• Falsifying or altering any documentation required by the University, including (but not limited to), medical notes.

All suspected cases of academic dishonesty will be investigated by the following procedures outlined in the Code of Behaviour on Academic Matters. If you have any question about what is or is not permitted in the course, please do not hesitate to contact the course instructor. If you have any questions about appropriate research and citation methods, you are expected to seek out additional information from the instructor or other U of T resources such as College Writing Centres or the Academic Success Centre.

Email
At times, the course instructor may decide to communicate important course information by email. As such, all UofT students are required to have a valid UTmail+ email address. You are responsible for ensuring that your UTmail+ email address is set up AND properly entered on the ROSI system. For more information please visit http://help.ic.utoronto.ca/category/3/utmail.html

Forwarding your utoronto.ca email to a Hotmail, Gmail, Yahoo or other type of email account is not advisable. In some cases, messages from utoronto.ca addresses sent to Hotmail, Gmail or Yahoo accounts are filtered as junk mail, which means that important messages from your course instructor may end up in your spam or junk mail folder.

Blackboard and the Course Page
The online course page for this course is accessed through Blackboard. To access the course page, go to the UofT Portal login at https://portal.utoronto.ca/ and log in using your UTORid and password. Once you have logged in, look for the My Courses module where you’ll find the link to all your course websites. If you don’t see the course listed here but you are properly registered for the course in ROSI, wait 48 hours. If the course does not appear, go to the Information Commons Help Desk in Robarts Library, 1st floor, for help, or explore the Portal Information and Help at www.portalinfo.utoronto.ca/students and review the Frequently Asked Questions.

Recording Lectures
Lectures and course materials prepared by the instructor are considered by the University to be an instructor’s intellectual property covered by the Canadian Copyright Act. Students wishing to record a lecture or other course material in any way are required to ask the instructor’s explicit permission, and may not do so unless permission is granted (note: students who have been previously granted permission to record lectures as an accommodation for a disability are, of course, excepted). This includes tape recording, filming, photographing PowerPoint slides, Blackboard materials, etc.
If permission is granted by the instructor (or via Accessibility Services), it is intended for the individual student's own study purposes and does not include permission to “publish” them in anyway. It is absolutely forbidden for a student to publish an instructor’s notes to a website or sell them in any other form without formal permission.